

LAZARD

The Directors
G4S Plc
5th Floor Southside
105 Victoria Street
London
SW1E 6QT

25 November 2020

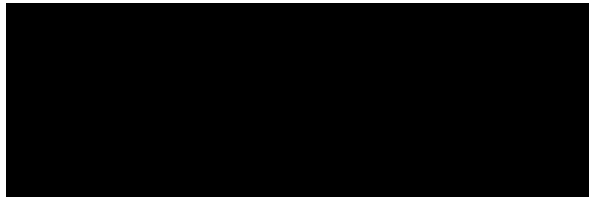
Dear Sirs

Offer by Garda World Security Corporation to acquire all the issued and to be issued ordinary share capital of G4S Plc (the “Company”), (the “Offer”).

We refer to the Day 39 Document to be issued by the Company on or around 25 November 2020 in connection with the Offer (the “**Day 39 Document**”), a near final draft of which is attached and initialed by us for identification purposes.

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Day 39 Document of the references to our name in the form and context in which they appear.

Yours faithfully



William Rucker
Chairman

For and on behalf of
Lazard & Co Limited