

LAZARD

29 October 2020

The Directors
G4S Plc
5th Floor Southside
105 Victoria Street
London
SW1E 6QT

Dear Sirs

Offer by Garda World Security Corporation to acquire all the issued and to be issued ordinary share capital of G4S Plc (the “Company”), (the “Offer”)

We refer to the Defence Circular to be issued by the Company on or around 29 October 2020 in connection with the Offer (the “Defence Circular”), a near final draft of which is attached and initialed by us for identification purposes.

We hereby confirm that we have given and not withdrawn our consent to the inclusion in the Defence Circular of the references to our name in the form and context in which they appear.

Yours faithfully



William Rucker
Chairman

For and on behalf of
Lazard & Co., Limited